

21 West Church Street  
Jacksonville, Florida 32202-3139

February 20, 2004



Mr. Peter Kinsley  
The Haskell Company  
111 Riverside Avenue  
Jacksonville, Florida 32202

Project: JEA's Cecil Commerce Center Water Treatment Plant

E L E C T R I C

Dear Mr. Kinsley:

W A T E R

I am pleased to provide this letter of reference concerning your design/build project to construct JEA's Cecil Commerce Center Water Treatment Plant located in Jacksonville, Florida. The Haskell Company delivered a quality, innovative project on schedule and below budget.

S E W E R

The entire Haskell team worked in a professional and effective manner to value engineer all project aspects. The complete Phase 1, 10 MGD water treatment facility exceeded our expectations in quality of construction and design features to facilitate future capacity expansion.

The proficiency and integrity that the Haskell team demonstrated in the management of this project was far above all my previous construction management experience. The Haskell Company worked closely with JEA to accommodate our numerous schedule and scope changes. We look forward to working with The Haskell Company on future JEA projects.

Sincerely:

A handwritten signature in blue ink, appearing to read "Herbert B. Bridwell".

Herbert B. Bridwell, PE  
JEA USC