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Accelerating U.S. Coast Guard Project Delivery

In 2009, the Department of Homeland Security launched an Indefinite Delivery, Indefinite Quantity (IDIQ) National Design-Build Multiple Award Construction Contract (MAAC) program to renovate, construct and historically restore facilities throughout the 50 United States, Puerto Rico, Guam and the U.S. Virgin Islands. Projects within the \$500 million program have an estimated construction cost between \$3 and \$100 million and are being awarded over a seven-year period through the United States Coast Guard (USCG). The variety of design-build projects targeted for the IDIQ/MACC program include housing, multi-mission station buildings, offshore structures, aviation and fuel facilities, hospitals and medical complexes, vessel shore ties and industrial facilities.

"The U.S. Coast Guard is expertly managing a wide variety of project types with fairness and consistency, while empowering the design-build team to solve challenges and deliver successful projects," says Mark Higby, senior vice president of Haskell's Government Facilities Division. "They are a true leader in utilizing and embracing design-build as it was meant to be done. As a result, the U.S. Coast Guard is reaping excel-

lent value using decidedly selective contractors. We are proud to serve in this group of highly regarded firms to re-establish these critical facilities."

Haskell, a founding member of DBIA, was selected as one of eight firms to participate in the U.S. Coast Guard's program through 2016. Individual Task Orders are competitively solicited among the group of contractors who have been awarded participation in the



Haskell Project Spotlight

► U.S. Coast Guard Boat Maintenance Facility in Eatons Neck, N.Y.

When fire destroyed a key boat maintenance facility in Eatons Neck, N.Y., operations were in full swing and needed to stay up to speed. Haskell was challenged with the task of blending the replacement facility with the 80-year-old historically significant station headquarters. Completed in February 2013, the \$8-million project is slated for LEED® Silver 3.0 Certification from the USGBC.

► U.S. Coast Guard Home-Porting Fast Response Cutters in Key West, Fla.

The Key West pier shore facilities required new support facilities to accommodate a number of soon-to-be-commissioned Fast Response Cutters (FRC). Haskell was presented with a number of challenges as the project needed to remain on a strict schedule, the location's historical context was important, the eco-sensitive environment had to be protected and the day-to-day waterfront operations of the station could not be impacted. Completed in January 2013, the \$11.5 million, LEED Silver certified project will further the USCG mission of providing safety and security to the nation.

► Home Porting Fast Response Cutters at USCG Station in Pascagoula, Miss.

\$4.6 million scheduled for October 2014 completion.

► USCG Projects in Charleston, S.C. and Petaluma, Calif.

\$12.5 million scheduled for July 2014 and Oct. 2014 completion, respectively.

► USCG Projects in Fairport, Ohio, and Newport, R.I.

\$24 million scheduled for July 2014 and November 2014 completion, respectively.

► USCG Maritime Safety & Security Team (MSST) Facility in Houston, Texas

\$9 million scheduled for September 2015 completion.

► USCG Hurricane Sandy Waterfront Rebuilding in Hampton Bays, N.Y., and Fire Island, Babylon, N.Y.

\$13.5 million scheduled for June 2015 completion.

MACC program. These solicitations are best-value procurements, based on technical solution and price. Haskell has been awarded \$92 million of work in the program to date based on previous military experience and past performance as well as technical design capabilities.

The additional contractors selected to participate in the IDIQ/MACC program encompass a number of members and leaders in DBIA, including: BlueScope, CDM Smith, CH2M HILL, Mortenson Construction and Tetra Tech Tesoso, Inc.

"The U.S. Coast Guard Facility Design and Construction Center uses design-build as our primary delivery strategy for shore facility project execution," explains Henry W. Ames, P.E., director of projects for the U.S. Coast Guard Facilities Design and Construction Center. "Employing design-build methodology enables us to provide innovative solutions through collaboration with our industry partners ensuring the timely delivery of the highest quality facilities."

A great example of design-build at work in this program includes a proposed \$9.1 million housing facility located in Cape Cod, Mass. All submissions from the group of contractors came in over what the U.S. Coast Guard had budgeted. Thanks to design-build procurement, the U.S. Coast Guard was able to swiftly provide scope reduction ideas through an amendment to meet budget requirements and keep the schedule on track. Haskell will begin construction on the housing facility later this year.

"There is a surge of work underway and design-build project delivery is the most effective method for the U.S. Coast Guard to accomplish this extensive program in a timely fashion," says Higby. "They are achieving important schedule timeframes critical to continuing the mission of saving lives and protecting our nation." 